

# Digitalisation in ATM: will it be Human?



In the European exploratory research panorama, SESAR 2020 has financed research worth highlighting: the INVIRCAT, URclearED, SAFELAND, SafeOPS, MAHALO, and ARTIMATION research projects explored these two topics in the last two years and a half, marking great steps forward for the domain, both for drones and AI integration.

**RPAS and AI in aviation**

Six SESAR exploratory research projects together to present their results

Rome, Italy  
 Nov. 3, 2022 | 14:00-19:00 (CET)  
 Nov. 4, 2022 | 09:00-14:00 (CET)



Marc Baumgartner SESAR / EASA coordinator IFATCA



**NO DRONES**



**NO DRONES**



**IFATCA Policy is:**

**IFATCA is opposed to the operations of any autonomous aircraft in non-segregated airspace.**

**All Remotely Piloted Aircraft Systems (RPAS) operations in non-segregated airspace must be in full compliance with ICAO requirements. Whether the pilot is onboard or not shall be irrelevant for the purposes of air traffic control, therefore the same division of responsibilities and liabilities as manned aircraft shall apply.**

**ATCOs shall not be held liable for incidents or accidents resulting from the operations of RPAS that are not in compliance with ICAO requirements, in non-segregated airspace.**

**Standardized procedures, training and guidance material shall be provided before integrating RPAS into the Civil Aviation System.**

**IFATCA encourages education and awareness campaigns on the use of RPAS for the general public.**

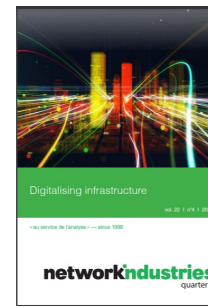
**IFATCA urges the development and implementation of technology to prevent airspace infringements by Unmanned Aircraft.**

**Contingency procedures and controller training shall be provided for the management of infringements by Unmanned Aircraft**

# What does IFATCA Understand when talking about digitalization?



# Digitalization of infrastructure – a few basics



Prof. Montero in Network Industries/quarterly 12/2020 No 22  
<https://cadmus.eui.eu/bitstream/handle/1814/69295/NIQ%20Vol%2022%20-%20Issue%204%20-%20December%202020%20final.pdf?sequence=1>

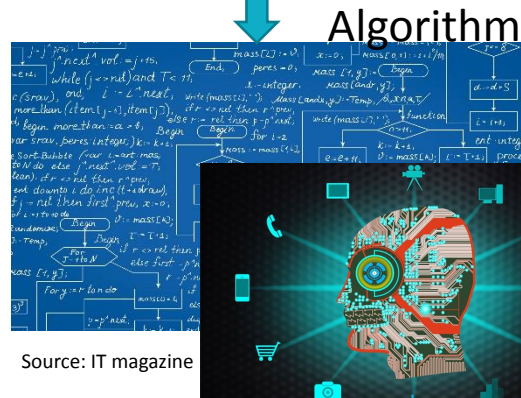


Source: IT magazine



Source: dw.com

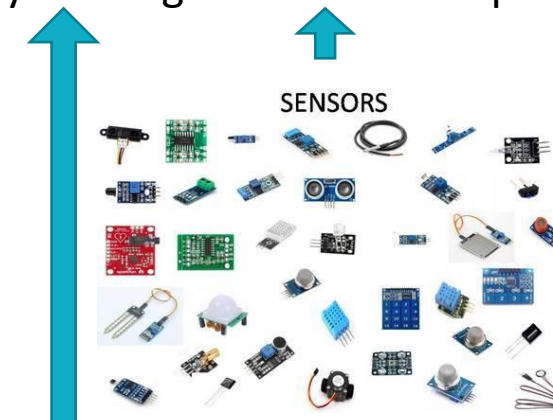
### Data layer being laid over the top of reality



Source: IT magazine

### Algorithm

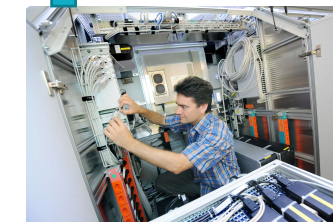
### Artificial Intelligence



Source: internet

### Mirror image of reality

Source: internet



Source: satta.ch

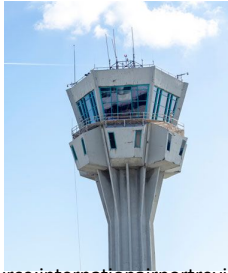
### Availability Underlying Infrastructure

# Digitalization of infrastructure – a few basics – cost reduction – applied to ATM

Prof. Montero in Network Industries/quarterly  
12/2020 No 22



## Cost reduction in the design & construction of infrastructure



Source:internationalairportreview



Source:DFS

## Cost reduction in infrastructure maintenance



Source: skynews.ch

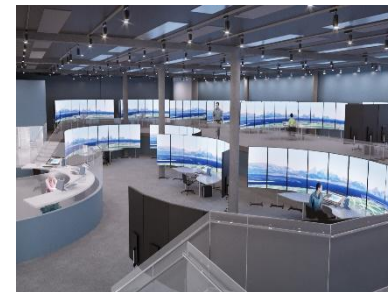


Source: Mozworks

## Cost reduction in charging for infrastructure use



Source: enav



Source: avinor

## Cost reduction in infrastructure operations



Source: imansolas



Source: Eurocontrol phare

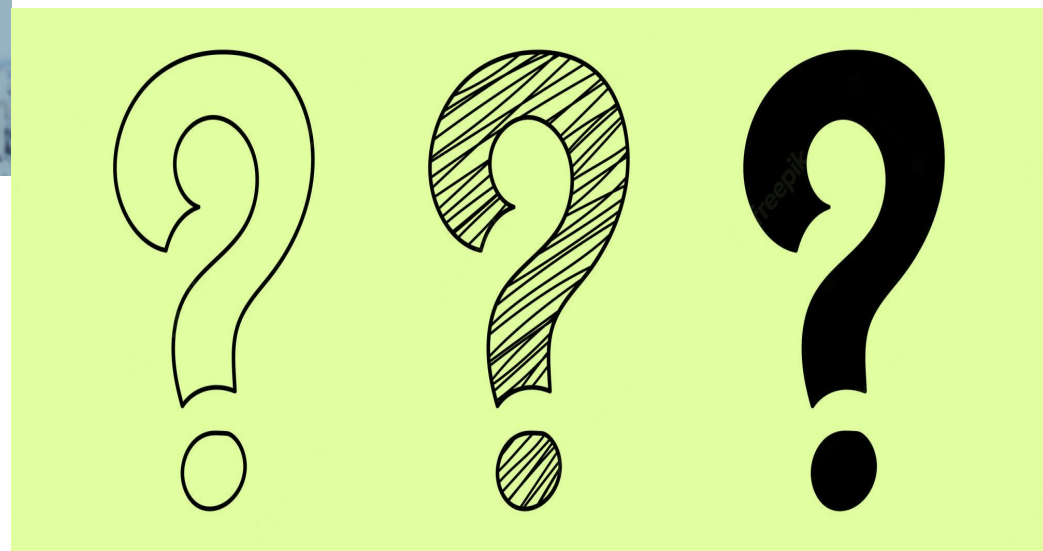
## From shrimp boats to Radar

- In the late 50s early 60s **RADAR** was introduced in the **ATC**.
- Since then, it became the standard tool for Air Traffic Controllers.
- Controllers now take an extensive formal and on job training training in the fundamentals of the Radar Systems theory and data processing systems .



## AI is the analogous paradigm of RADAR in our era

- The introduction of **AI/ML** can be so transformative as it was **RADAR** back in 50s.
- We don't know yet how radical this transformation will be, but we need to influence it to the right direction.
- Right now, Controllers do not receive formal training on **AI/ML**.
- Is this something that needs to change?

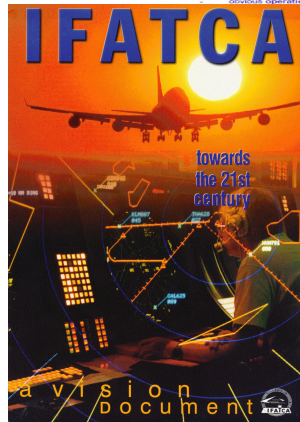




## How IFATCA is addressing these new challenges



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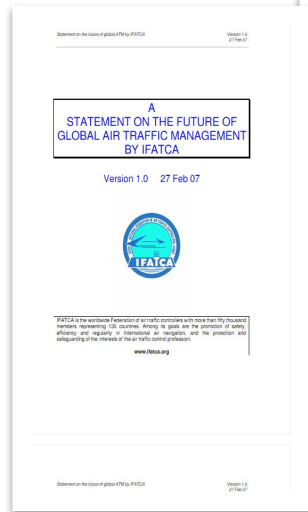
1997-98



2017/18

- OPERATIONAL CONCEPTS Seminar ABOVE AIR TRAFFIC CONTROL
- TEN COMMANDMENTS FOR Air Traffic Control Automation
- 1) The controller is responsible for the safe, orderly and efficient flow of air traffic. It is his/her final authority with adequate information and means to exercise this authority.
  - 2) The full authority, when required, is obtained with simple intuitive actions, while aiming at minimizing the risk of adverse effect.
  - 3) The design accommodates for a wide range of controller skill levels and experience.
  - 4) The design is dictated by safety and efficiency in that order of priority.
  - 5) The design aims at simplifying the controllers' tasks, by enhancing educational and system status awareness.
  - 6) The automation is considered as a complement available to the controller, when it decides when to 'deactivate' and what level of assistance is desirable, according to the situation.
  - 7) The human-machine interface also designed according system features, together with controller's strengths and weaknesses.
  - 8) State of the art human factors considerations are applied in the system design process to manage the potential human errors.
  - 9) The overall design favours collaborative communication.
  - 10) The use of new technologies and implementation of new functionalities are dictated by:

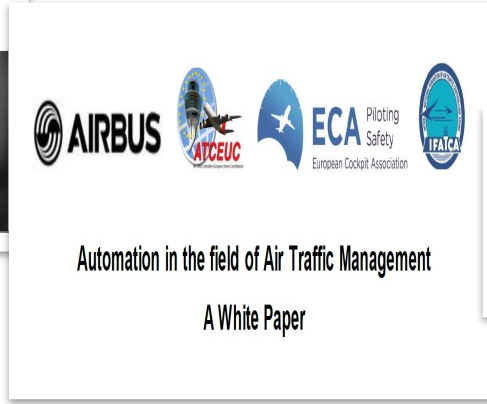
2003



2007



2008



2015



THE ROADMAP FOR DELIVERING HIGH PERFORMING AVIATION FOR EUROPE  
**European ATM Master Plan**

Executive View  
Edition 2015

**4.7 Role of the human**  
4.7.1 Integrated view of the ATM system

Realising the vision of the Master Plan will only be possible by recognising human actors as integral to the overall ATM system, and as the

2015



31.1.2018

The operator in the future system



10.10.2018

Possibilities and limitations of new technology



1.2.2019

Digitalisation in ATM –  
Joint Human Machine System  
The only way forward?



## Creation of the Joint Cognitive Human Machine System Group Of IFATCA

Composed:

Nora Berzina – ATCO in Maastricht, Master in Safety Science

Gabriele Fabris – ATCO in Italy

Tom Laursen – retired ATCO Denmark, Master in Safety Science

Dr. Stathis Malakis – ATCO in Greece, PhD. In Computer Science

Dr. Anthony Smoker – retired ATCO UK, PhD. In Human Factors

Marc Baumgartner – ATCO in Switzerland, coordinator

# IFATCA JCHMS activity fan

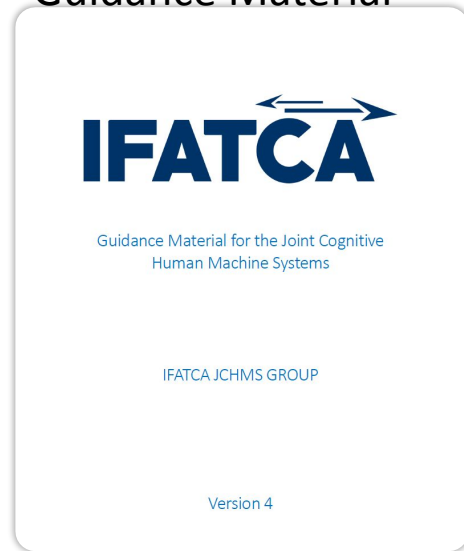
Participation to SESAR ER calls

Conference Papers  
Publications

Reach out to Industry

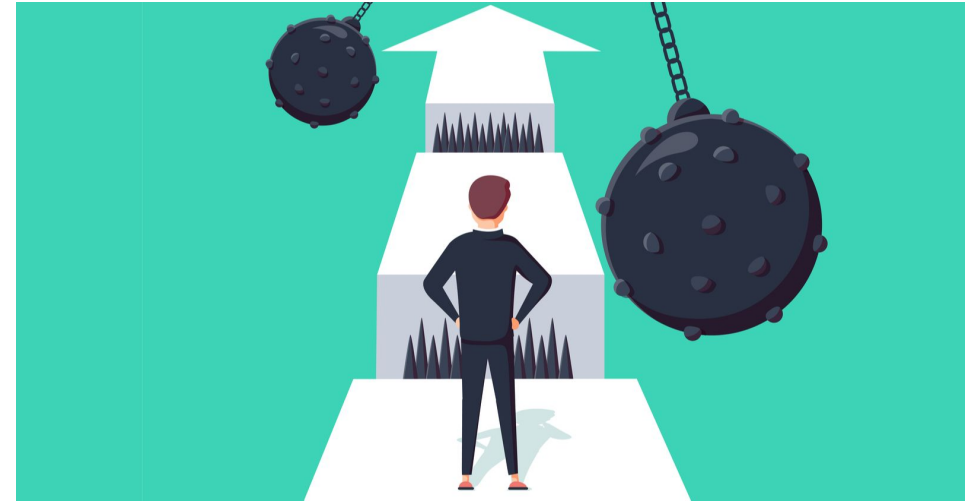
Reach out to Research community

Guidance Material



## Challenges 1/3

- Extensive introduction of AI is expected to create a new ATM environment:
  - ✓ more complex and tightly coupled to cope with increased traffic,
  - ✓ minimize delays,
  - ✓ accommodate a diverse array of autonomous aircraft,
  - ✓ operate in adverse weather,
  - ✓ smooth out aircraft trajectories and
  - ✓ minimize environmental impact.
- EASA's projects to accommodate Extended Minimum Crew Operations (eMCOs) and Single Pilot Operations (SiPOs), rely heavily on AI and the application of powerful Machine Learning (ML) methods.



## CHALLENGES 2/3



- Difficult organizational and operational trade-offs
  - Operations rooms are hectic workplaces, and in many cases, work demands exceed resources, so ATCOs have to do their best and manage their traffic by adjusting their practices to meet existing conditions.
  - Current safety methodologies cannot cope well with AI related projects especially when it comes to learning assurance (EASA, 2020, 2021).
- Transform or transfer hazards to other stakeholders
  - In many cases, risks may be transformed or transferred among ATM stakeholders since the solution of one's own concerns may create problems elsewhere. For instance, adverse weather is a safety hazard for all flight operations.
- Patterns of events that are difficult to anticipate, monitor or comprehend
  - Complex aviation systems require pilots and controllers to anticipate critical events and stay ahead of traffic so that they get prepared for new evolving situations. For this reason, the set capacity values for a specific sector are often lower than the actual capacity.



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### Challenges from the Introduction of Artificial Intelligence in the European Air Traffic Management System

Malakis Stathis\*, Baumgartner Marc\*, Berzina Nora\*, Larsen Tom\*, Smoker Anthony\*, Poti Andrea\*, Fabris Gabriele\*

\* Supported by the IFATCA Joint Cognitive Human Machine System (JCHMS) group, International Federation of Air Traffic Controllers Associations, Montreal, Canada. (email: [stathis.malakis@gmail.com](mailto:stathis.malakis@gmail.com))



# CHALLENGES 3/3

## Human Machine Teaming in the ATC Operations Room: The IFATCA's perspective

- Focus on designing and delivering operator-centered technology.
  - The trade-off between augmentation and assistance must be carefully balanced.
  - Aim for a diverse set of operators and use-case scenarios
  - Develop and utilize several technology specific and operational metrics.
  - Design the technology with the capability to monitor and update the system after deployment
  - Test the systems in isolation and in cooperation with the other affected systems.
- The following three principles apply to AI specific projects:
    - Data Sets (test, training, validation) must be carefully selected, preserved, and utilized.
    - Understanding the limitations of the datasets and models used.
    - Design early the AI model to be interpretable.



# CHALLENGES 3/3

## Human Machine Teaming in the ATC Operations Room: The IFATCA's perspective

- The following three principles apply to AI specific projects:

- Data Sets (test, training, validation) must be carefully selected, preserved, and utilized.

- a) *Does your data contain any mistakes?*

- b) *Is the data sampled in a way that represents the users?*

- c) *Are any features in the model redundant or unnecessary? Use the simplest model that meets the performance goals is the preferred solution.*

- d) *Are the data biases effectively resolved?*

- The list of considerations to be addressed are:

- a) *Hyperparameters tuning (e.g., for Neural Networks: Number of layers, number of neurons in each layer, and their connections, selection of the activation functions in each layer, learning rate).*

- b) *Overfitting.*

- c) *Avoiding data leakage between training validation and testing data sets.*

- d) *Removing bad data (e.g., Garbage characters or error codes).*

- e) *Identifying missing data.*

- f) *Split test vs cross validation.*

- g) *gLimit checks (e.g., Range limits, min. and max. values for the parameter).*

- h) *Consistency checks against the operating design domain (ODD).*

- i) *Dimensionality reduction.*

- j) *Feature engineering.*

- k) *Normalization and Standardization (scaling).*

- l) *Data labelling.*

- m) *Bias management (Bias introduced by any sampling which could be applied to the data, Bias introduced when performing data cleaning or removal of presupposed outliers, Recall bias introduced during data annotation or data labelling, Bias introduced by adversarial attack resulting in data poisoning)*

- n) *Capturing Singularities.*

- o) *Selection of the training stopping criterion(criteria) for ML models.*

- p) *Explainability of ML models.*

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stay tuned...  
More to Come!



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## Challenges from the Introduction of Artificial Intelligence in the European Air Traffic Management System

Malakis Stathis\*, Baumgartner Marc\*, Berzina Nora\*, Larsen Tom\*, Smoker Anthony\*, Poti Andrea\*, Fabris Gabriele\*

\* Supported by the IFATCA Joint Cognitive Human Machine System (JCHMS) group. International Federation of Air Traffic Controllers Associations, Montreal, Canada. (email: [stathis.malakis@gmail.com](mailto:stathis.malakis@gmail.com))

**Abstract:** The Air Traffic Management (ATM) system can be defined as a “Joint Cognitive System” of human and machine elements. In the context of the familiar and unfamiliar and Big Data we live, with the pervasive paper, we present the of the introduction of g paradigm. We also related patterns in the

## Reducing the gap between designers and users, Why are aviation practitioners here again?

Laursen, T., Smoker, A.J., Baumgartner, M., Malakis, S. & Berzina, N. supported by the IFATCA JHMS group  
International Federation of Air Traffic Controllers Associations, Montreal, Canada,  
[tom.laursen@ifatca.org](mailto:tom.laursen@ifatca.org)

### INTRODUCTION

Our approach to designs for human-system integration resulted in designs with reduced margins to manage and work with uncertainty and surprise within the work systems. This paper argues that technological designs often underperform compared to the promised benefits delivered. The reason for this is principally because designs have been based on a strategy where practitioners e.g., ATCOs, pilots etc., are expected to take over in abnormal conditions - the so called ‘left-over’ design strategy’ or the (Inagaki, T, 2014, p235)). Inagaki also argues, citing Rasmussen & Goodstein, that there is a need to retain the human in the system to ‘complete the design, so as to adapt to the situations that designers never anticipated’ (Inagaki, 2014, p235) We argue that the need to change this philosophy of design is necessary, as Boy argues: “We cannot think of engineering a design without considering the people and the organisations that go with it” Boy argues (Boy, 2020). The operating environments of interest here, complex macro-cognitive work designs, are what Boy refers to as socio-cognitive systems (Boy, 2020) and are confronted with the challenge of digitisation and integration of artificial intelligence.

### Uncertainty and surprises will always be an element of complex systems,

Complexity research (Flach, 2014; Heylighen, Cilliers & Gershenson 2007, Cilliers, 2000) and the study of chaotic dynamics have demonstrated that uncertainty and surprise are fundamental aspects of the world around us (Eisenberg, Seager, Alderson, 2019; Lanir, 1983). Instead of an ordered system, such as machines, the aviation system is a complex system whose properties emerge from nonlinear interactions of numerous different agents. These interactions, and the

license

ontrol, Air Traffic

gies not only provide capacity and other performance ew regulatory, safety, cognitive id tradeoffs. Therefore, there is e introduction of AI cautiously. a initial attempt to detect and allenges of implementing AI, in through the lens of Cognitive aradigm (Hollnagel and Woods, 2006).

## Human Machine Teaming in the ATC Operations Room: The IFATCA’s perspective

Stathis Malakis, Marc Baumgartner, Nora Berzina, Tom Laursen, Anthony Smoker, Andrea Poti, Gabriele Fabris  
IFATCA Joint Cognitive Human Machine System (JCHMS) group  
International Federation of Air Traffic Controllers Associations - IFATCA  
Montreal, Canada

**Abstract—** Changes in the Air Traffic Management (ATM) domain are of permanent nature and challenges of research, development and transition to introduce these changes are a daily life for Air Navigation Service Providers (ANSPs) and their Staff. Be it Air Traffic Controllers, Technicians, Engineers, managers, and Decision makers. Automation is nothing new in the ATM system. The so-called New Technologies leading digitalization, including Artificial Intelligence (AI) and Machine learning (ML) are finding their ways into the ATM working environment. Whereas lot of expectation is linked to a so-called technology hype introduction of new technology will have to follow the path of introducing new technological component into a running ATM system. This paper presents the results of an initial attempt to design a Human Machine Teaming (HMT) guide that was written to assist Air Traffic Controllers, Operational Supervisors, Flow Controllers and Flight Information Officers integrate technology in the various forms of new intelligent, autonomous systems, automation and AI/ML that works in partnership with the human operator in the operations rooms. In our approach Technology is collective noun meaning variously intelligent systems, automation, autonomous systems, AI/ML systems and digital cognitive assistants. We propose a set of generic principles and an iterative process of four stages before fielding a technology system in the OPS rooms based on Joint Cognitive Human Machine Systems (JCHMS). We propose a set of nine principles. The first six apply to any technology system while the last three apply to AI/ML systems accompanied by a four-stage process based on pragmatic based approach based on the tenets of Cognitive Systems Engineering.

**Keywords-** Air Traffic Management, Human Machine Teaming, Automation, Joint Cognitive Systems, Digitalization, Artificial Intelligence, Machine Learning

Artificial Intelligence (AI) and Machine Learning (ML) both in the air and the in the ground components. It is ubiquitous that the use of AI is spreading rapidly in every industry with aviation and ATM making no exception.

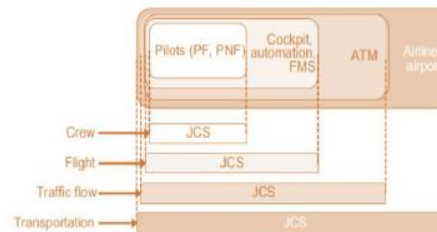


Figure 1. Human The traffic flow Joint Cognitive System (Hollnagel, 2007).

However, innovative technologies not only provide capacity enhancement opportunities and other performance improvements but also raise new regulatory, safety, cognitive and operational challenges, and tradeoffs [3]. Therefore, there is an urgent need to examine the introduction of AI cautiously and through the lens of an established research paradigm. Technology is made by humans for humans [3]. All technology that exists is made by humans. When the reliability of technology is compared with the reliability of the e.g., the human operator it is the reliability of the design and the production of the technology that is compared with the human operator [4]. Design and production of technology is done by humans, which means that talking about automation or AI/ML taking over the

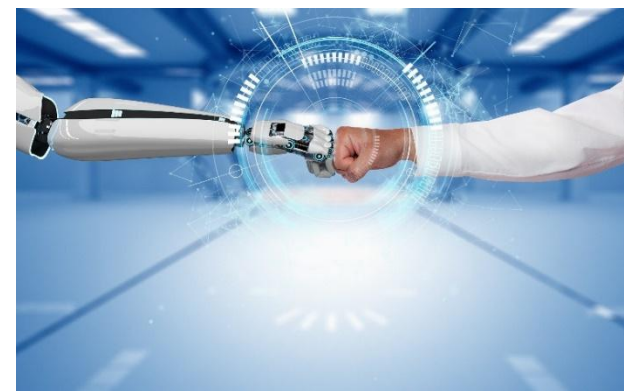
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## Digitalisation in ATM: will it be Human?

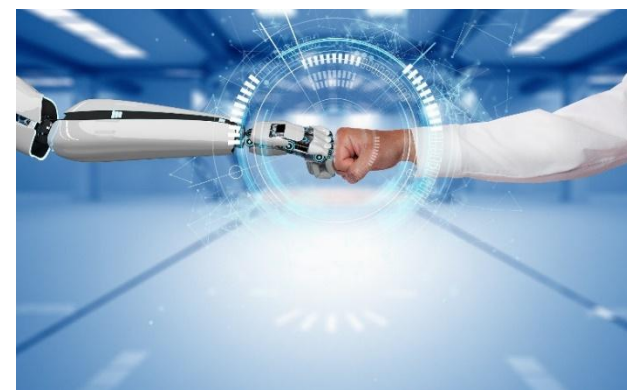


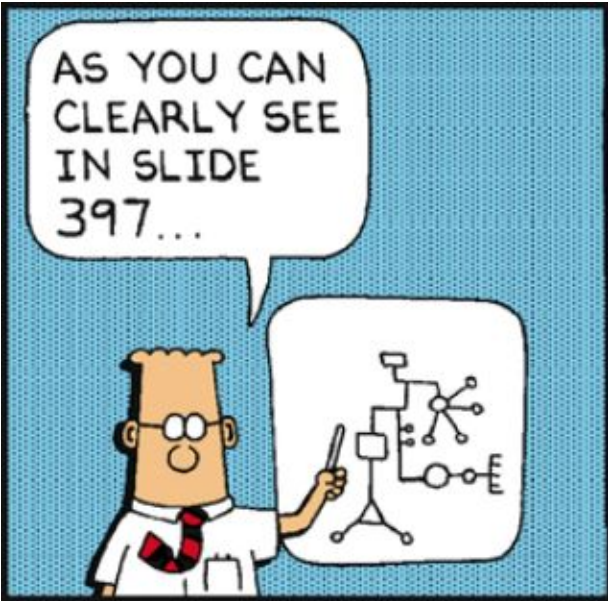


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# Thank you



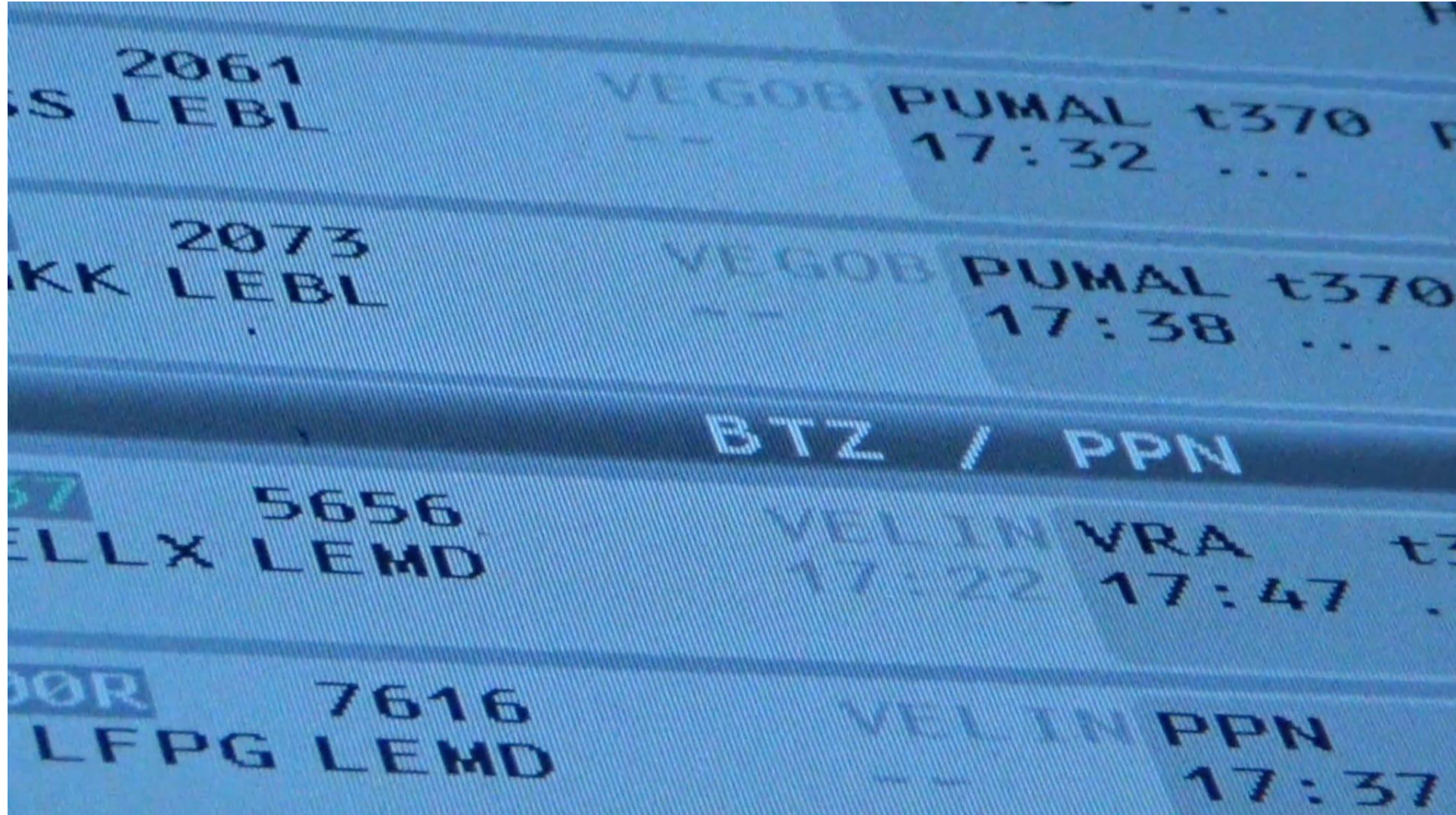
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Reserve slides





## House keeping in ATM?

Statement on the future of global ATM by IFATCA

Version 1.0  
27 Feb 07

A  
STATEMENT ON THE FUTURE OF  
GLOBAL AIR TRAFFIC MANAGEMENT  
BY IFATCA

Version 1.0 27 Feb 07



IFATCA is the worldwide Federation of air traffic controllers with more than fifty thousand members representing 135 countries. Among its goals are the promotion of safety, efficiency and regularity in international air navigation, and the protection and safeguarding of the interests of the air traffic control profession.

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DLH - SRN

My work place has  
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 WHAT IF  
 MULTI-SECTOR PLANNER  
 WHATSUP WITH A/C  
 (CPDLC)  
 CLEARANCE VERIFICATION  
 E-COORDINATION  
 REPLAY

BUT it is only in my center!

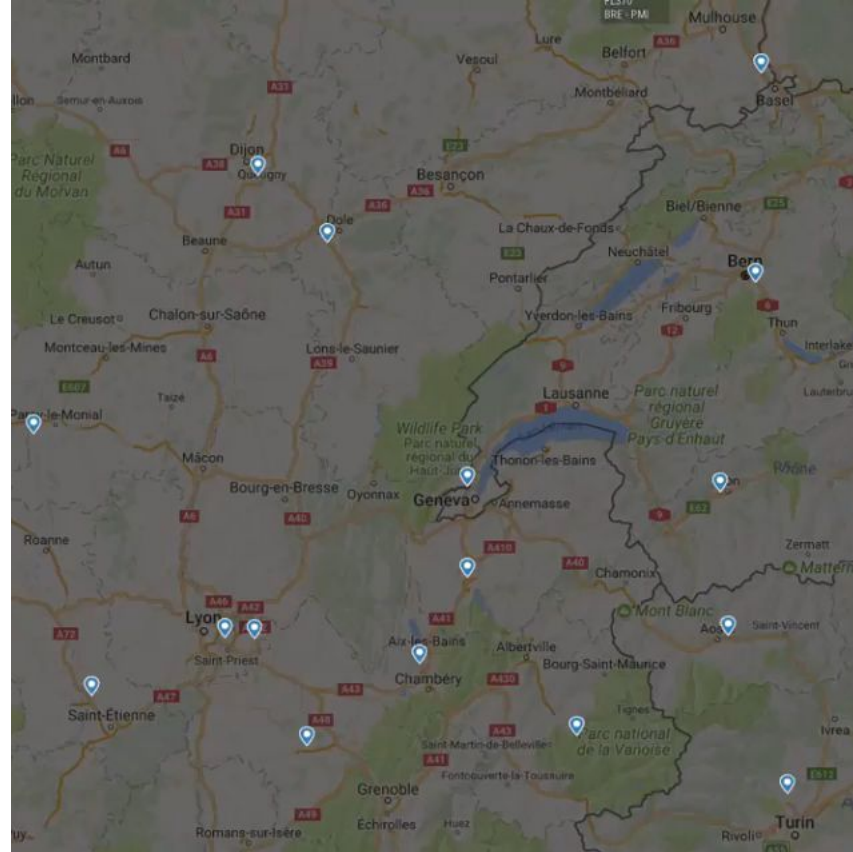
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E39

CPDLC

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GW107E	05:18:45		370		390	A320	EDDS	LEBL
BER101Q	05:21:37		370			A320	EDDT	LEPA
BER328Q	05:21:59	SSR	350		370	A320	EDDH	LEIB
VLG7893	05:23:50		370			A320	ULLI	LEBL
BER930V	05:24:31		350			A321	EVEV	LEPA
CFG2KP	05:27:29	350	330		350	A321	EDDV	LEPA
GMI2802	05:27:42	370	370		390	A319	EDDW	LEIB
BER446Z	05:27:43		350			A321	EDDL	LEPA
GW13V	05:29:17		350		370	A320	EDDL	LEPA
EZY31HE	05:30:42		370			A320	EDDV	LEPA
TJTDWNY	05:31:34	DOL	230			B190	LFJL	LFML
HAY2402	05:32:16	310	330			A320	EDNY	LEPA
GMI4570	05:32:29	310	350		370	A321	EDDW	LEPA
CFG2HW	05:32:39		350		370	A321	EDDB	LEPA
DLH17Y	05:33:26		330		350	CRJ9	EDDM	LFML
DLH04M	05:33:52		390			A319	EDDM	LEBL
HO520AD	05:36:08		290			E170	LFST	LFML
BER3274	05:40:09	CP	370			A320	EDDH	LEPA

# AI for safety-critical systems



Same level horizontal separation

Source: X.Comte

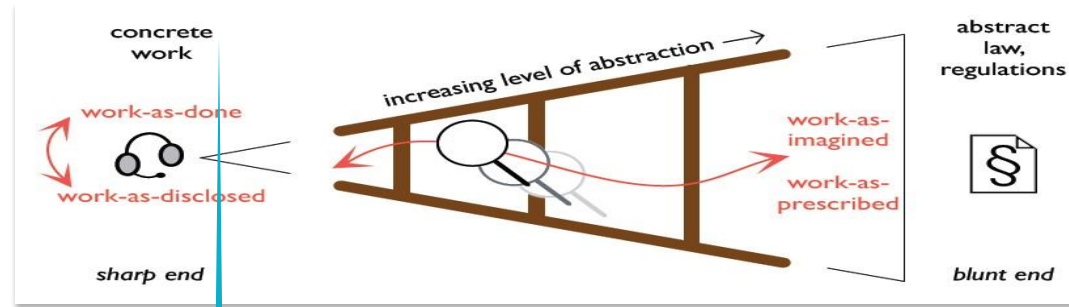
- We argue that we need to move towards designing a **socio-cognitive system**.
- This is proposed as a way forward to **reduce the distance** between **practitioners** and **designers** so that designs incorporate **joint activity** and supports **common ground**.



Design for complex socio-technical systems, can be seen as an exercise in conflicting value systems:

- Design values with a fundamental commitment to [humanistic](#) principles.
- **Managerial** values.





Source: Steve Shorrock, Eurocontrol

Reduce distance between practitioners and designers



Source: HALA 2010

Embrace

Elimination



Source:inspiringcommunities.org.nz

Complexity



Source:airlineperformance

Uncertainties



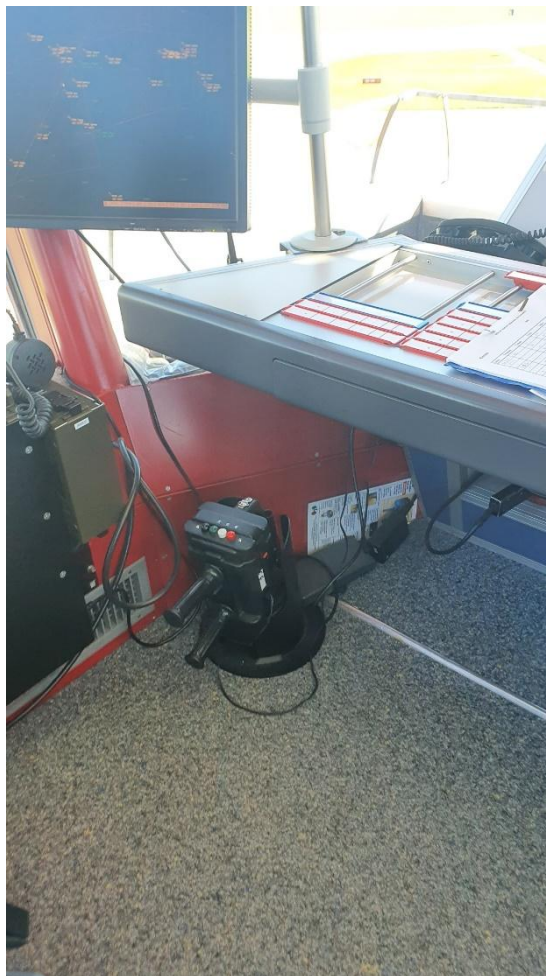
Source:worldpress bush warriors

Surprises

Instead  
Versus

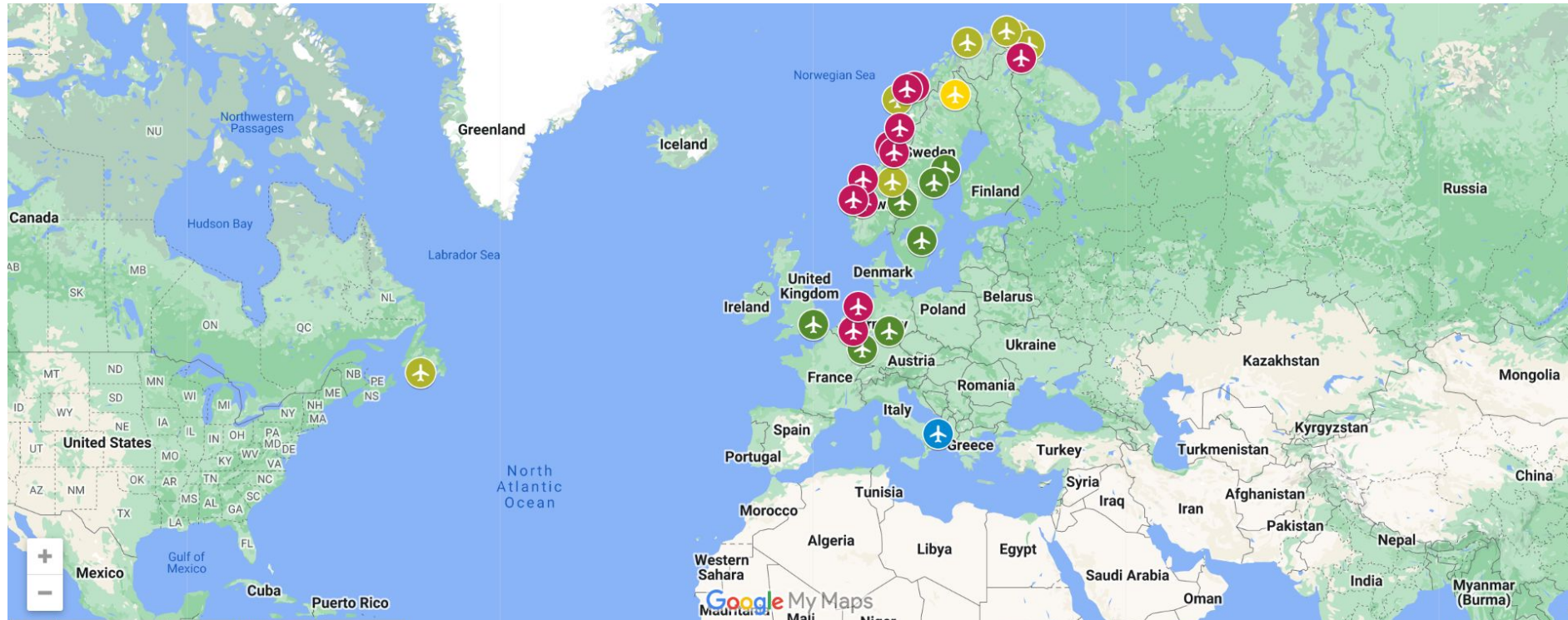


# What is next?



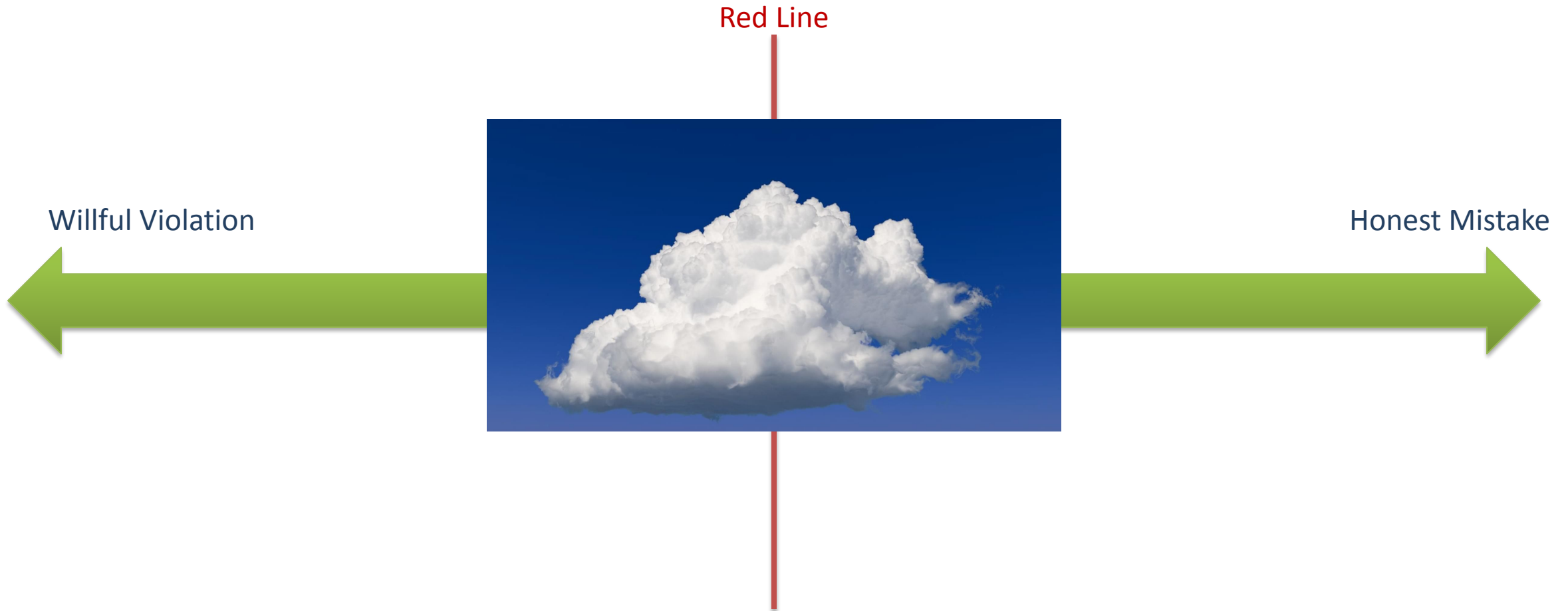


## Remotely Operated Airports - Google My Maps



## AI and Just Culture

- Without AI/ML it is difficult but possible to draw the red line
- The introduction of **AI/ML in essence clouds** the drawing of red line.
- We need to redefine just culture in the era of digitalization.





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